



WITHOUT WALLS PARTNERSHIP Minutes

DATE 17 September 2014

VENUE Severus Room, West Offices, Station Rise

PRESENT

Board Members:

Cllr James Alexander – Chair – Leader, City of York Council

Alison Birkinshaw - Principal, York College

Cllr. Keith Aspden – Lib Dem Group Leader, City of York Council

Phil Cain – Safer York Partnership

Fred Ring - York Racial Equality Network

Cllr. Chris Steward – Conservative Group Leader, City of York Council

Kersten England – Chief Executive, City of York Council

Colin Mellors - University of York & Higher York

Nigel Hutchinson - Chief Fire Officer, North Yorkshire Fire & Rescue

Dianne Willcocks - Incoming Chair Fairness & Equalities Board

Chris Bailey – York@Large Board

In attendance:

Phil Witcherley – Head of Policy, City of York Council

Ian Cunningham – Group Manager Business Intelligence, City of York Council

Mark Alty - Principal Strategy & Economic Policy Officer, City of York Council

Josine Opmeer – Research Development Manager Social Sciences, University of York

Secretariat:

Katherine Peeke-Vout – Policy Officer, City of York Council

Ruth Lowman – Programme Support, City of York Council

APOLOGIES:

Sir Ron Cooke – Vice Chair of Wow Board

Garry Jones – Chief Executive, York Council for Voluntary Service

Cllr Cunningham-Cross – Chair of Health & Wellbeing Board

Joan Newton – Department for Work and Pensions

Tim Madgwick – North Yorkshire Police

1 WELCOME AND APOLOGIES

Apologies were received from those not in attendance as above.

2 MINUTES OF THE LAST MEETING

Minutes of the meeting held 25 June 2014 were agreed.

Action: It was agreed that a letter should be sent to Garry Jones from Cllr Alexander on behalf of the WoW Board, to thank him for his contribution to the Board.

Action: It was agreed that the Deputy Chief Executive of the CVS should be invited to attend Without Walls Board meetings until the new Chief Exec is in post.

3 LINKS BETWEEN UNIVERSITY OF YORK SOCIAL SCIENCE RESEARCH AND THE CITY

Josine Opmeer from the University of York talked to the group about what her role entails as Research Development Manager for Social Sciences. Josine outlined the areas of work covered by the Social Sciences at the University of York. The themes that they are currently working on include:

- Social Justice and Equality
- Health and Wellbeing
- Risk, Evidence and Decision Making

Josine informed the group about the Economic and Social Research Council Impact Acceleration Account (ESRC IAA) that the University of York has been awarded, to support a four year programme of activities with external partners. This programme will be launched at an event in the Hudson Room at West Offices on 28th October. Josine will be sending an invite out shortly.

Action: Josine will send Phil the link to the website where further information will be available. Phil will distribute the link and the powerpoint slides to the Board.

Comments/suggestions from the Board about the ESRC IAA included:

- The work should complement (not duplicate) research being done by the Joseph Rowntree Foundation.
- Alison Birkinshaw requested that education providers be included in the round table discussions about the programme and Josine agreed.
- We need to have realistic expectations about what can be achieved - there is not enough funding or time to tackle every issue.
- Kersten suggested that there may be scope for co-investment, to increase the amount of funding available.
- Kersten requested that Josine considers involving York's 'Genius' methodology.
- It was suggested that this programme could be linked into the Digital Inclusion work that is currently ongoing.

4 OPEN DATA

Ian Cunningham talked to the group about plans for the 'York Data Mill'. This will use the same technology as the Leeds Data Mill and will enable us to make some data sets available in real time, for other organisations, businesses and residents to make use of. The York Data Mill online platform will be delivered in early 2015. Later in 2015 a city dashboard will also be made available, showing key data sets in an easily digestible way for the public. There will be a number of events held over the coming year to identify agencies in York that can work together to put data on the platform.

Comments/suggestions from the Board:

- It is better to aim for a smaller amount of data to be available, and for it to be high quality.
- We should look to the market leaders for ideas (from the UK and internationally).
- A suggestion was made for differential access to the online platform for partners and for the public.
- A parallel workstream was requested looking at how the public sector shares information amongst itself.
- Nigel Hutchinson said that the fire service would like to be involved in developing the data mill.

- It was noted that some agencies cover the York and Leeds areas, so an easy way of feeding both data mills is required (not using lots of staff time).
- Contacting the NHS to hear their experiences of data sharing would be useful.
- The importance of ensuring that the project offers value for money and working with Leeds to take on board their lessons learned.

5 BUILDING ON THE SUCCESS OF THE TOUR DE FRANCE

Mark Alty and Kersten England asked the group for their reflections on the Tour de France event and their feelings about the possibility of York hosting part of the 'Tour de Yorkshire' in May 2015.

Comments from the Board included the following:

- The TDF was a great exercise in community cohesion.
- The retail sector in York really engaged with the TDF event.
- York should aim to utilise the spirit of the TDF to have a positive effect on the night time and weekend economy.
- The TDF event seemed to have a universal appeal to people of all ages and backgrounds.
- The media were very much on board with TDF.
- It could be useful to look at the TDF and York 800, to compare the positives and negatives of each.
- TDF has given York the confidence for running large events.

Figures for the economic benefit of the TDF in Yorkshire are expected to be available in November.

Chris Bailey has recently completed an evaluation of the 100 day cultural festival.

6 UPDATE ON PROGRESS WITH THE CITY ACTION PLAN

Phil Witcherley outlined the background to the creation of the City Action Plan and it's three themes. He recommended that there is now a need to re-examine what we should focus on.

Action: this item should be brought back to the next Board meeting, as there was not sufficient time to discuss it.

Action: Everyone to consider how to ensure that the City Action Plan is adding value.

7 POLICY FOCUS

This item focussed on the issue of devolution. Phil is currently being asked to feed into various debates about devolution in the North.

Cllr Alexander explained that the geographical scope of this is yet to be agreed.

York – The City Action Plan 2011 – 2015 Update March 2015

The WOW's '**The Strategy for York 2011 – 2025**' was adopted in 2011. It focuses on economic growth and sets out the aims and intentions of individuals and organisations dedicated to improving the quality of life in York and making our way of life more sustainable. The Strategy was agreed by partners across the city, reflecting contributions from all to achieve our shared ambitions for the city. A copy of the strategy can be found here: <http://www.yorkwow.org.uk/documents/attachment237.pdf>.

The strategy reflected then current challenges in the city, including changing demographics, employment and the local economy, social issues, the environment, and many others areas. To support the delivery of the long-term strategy, the '**City Action Plan 2011 – 2015**' was created to focus on shorter term goals.

The Without Walls (WOW) Partnership provides a forum for debate and decision making at a strategic level within the city as well as shaping conversations about how the city can deliver the strategy together. It acts to support and develop the key aims of the Strategy for York with strong leadership, driving development and through alignment of the city's key strategic partnerships and major strategies.

Progress against the plan has been monitored by the '**City Action Plan Tracker**' which concentrated on three priority areas:

- *Enabling growth*: develop the skills of York residents and the knowledge economy, enable a greater number of start ups in the city, and support thriving businesses.
- *Creating the right environment for growth*: improve transport and develop the cultural and heritage offering in the city
- *Sharing growth*: promote wellbeing of all residents, foster vibrant communities, promote fairness and equality.

Context: The Changing Nature of Local Strategic Partnerships

National Policy

The Local Government Act (2000) placed a duty on principal local authorities to prepare community strategies to enhance the economic, social and environmental well being of their areas. The requirement for all localities to have a 'Sustainable' Community Strategy was enshrined in legislation when the Local Government and Public Involvement in Health Bill received Royal Assent in October 2007. The Bill also introduced a statutory duty for all top tier local authorities to produce a Local Area Agreement (LAA). Whilst never themselves statutory, Local Strategic Partnerships were enshrined in guidance as the key place where public, private and voluntary and community sector leaders were expected to agree local priorities.

In October 2010, Local Government Secretary Eric Pickles announced the abolition of Local Area Agreements and that Local Strategic Partnerships, such as Without Walls were no longer necessary. The Government's intention to repeal the statutory duty to prepare a Sustainable Community Strategy was announced in April 2011, and removed from revised Best Value guidance issued in September that year. This was intended to be deregulatory in its impact, removing a burden from local authorities and their partners. The Government was always clear however that where localities wished to maintain their LSPs, they were free to do so. Since 2010, there have been other significant changes to the Government's policy on local service delivery, not least the creation of Health & Wellbeing Boards.

Local Response

The Without Walls Partnership (which is York's Local Strategic Partnership) met for the first time in March 2002. It developed a vision and strategy for the city, which has subsequently been refreshed twice. The last refresh took place in 2011, after members of Without Walls decided to continue with partnership arrangements despite the change in national policy but this time with the addition of a five year City Action Plan that focused on growth (Enabling Growth, Creating the environment for growth and Sharing Growth) to accompany the Strategy.

In addition to this, there were a number of matters that were unexpected at the time we set out the city strategy:

- The Tour de France Grand Depart in Yorkshire, which led to a range of excellent partnership working in the city around the event to maximise its impact. This was presented and discussed at the Without Walls meeting in September 2014.
- The Fairness Commission which worked with this group and refocused some of the partnership working in the city. Particularly around good growth and the Living Wage which has been a subject of discussion and delivery at this Board, the Fairness and Equalities Board and the York Economic Partnership.
- The changing nature of Local Enterprise Partnerships and the emergence of Combined Authorities.
- Tightening of public finances and the implications of this on officer capacity.

Progress against the City Action Plan, set in 2011, should be considered in the context of the changed national landscape on local service delivery and the changing nature of the work of the city as outlined above.

Specific highlights include:

On enabling growth:

- A proposition has been developed for marketing the city to financial and professional services. As part of this, Hiscox has been successfully attracted to York, bringing 500 jobs.
- The concept of Biovale has been birthed, and seen millions of pounds of Local Enterprise Partnership investment, over 180 SMEs in the region supported by the Biorenewables Development centre.

- York is well on its way to being a Gigabit City, which will make us the UK city with the joint fastest digital connectivity.
- Start up rates have consistently improved in each year of the city strategy.
- Six job fairs have taken place so far in the city co-ordinated by York Learning in partnership with JobcentrePlus (JCP). 70 employers / training providers exhibit at each fair, including Hiscox, M&S, and SMEs. 1200 -1500 people attend, ranging from unemployed to those seeking a career change. There has been positive feedback on recruitment outcomes from many employers.
- We have created 'Experience Works 50+' - a back to work programme for Job Centre Plus/Work Programme returners aged 50 plus delivered by York College and the National Careers Service.
- We have created Head Start Programmes with 45 people supported to date with 19 moving into sustainable jobs.

On Creating the Environment for Growth

- Since the city strategy was launched York became a Better Bus Area (in 2013). York is one of only 5 areas with this scheme in the country and allows us to work more closely with all bus operators to invest in overall improvements to bus travel in the city. This has supported two bus wardens, a bus enquiry desk at the station and a number of additional bus journeys in early morning and late evening.
- The £22m Access York Project to provide 2 new Park & Ride sites on the A59 (Poppleton Bar) and Tadcaster Road (Askham Bar) to increase overall capacity by 30% was completed in August 2014. The city's first electric Park & Ride service is operated from the Poppleton Bar site. The project also included a major upgrade of the A1237/A59 roundabout to reduce delays at one of the most congested junctions on the ring road. Completed improvements to Kings Square.
- We have engaged 82 businesses in the travel plan network and installed over 700 new bike parking spaces in York.
- A report by Passenge Focus, an independent consumer watchdog, published in March 2015 showed that on 14 out of 31 categories, York came first in the country on a range of measures around bus services.
- Created the itravel York website and app. This is now accessed 25,000 times a month and was the regions first online travel planner.
- Provided personalised travel planning to 12,000 households which increased levels of walking and cycling (according to aftercare surveys) by 17%.
- Upgraded 100 bus stops and installed real time information boards at the hospital and the train station.
- Bus use in York has increased by 2% between 2010/11 and 2013/14 and service reliability has improved by 10% over the same period.

On sharing growth:

- We launched and ran the Fairness Commission which led to a series of recommendations being implemented. This includes the decision to pay council workers the Living Wage, which has directly helped 700 employees and we work with other employees in the city to encourage them to pay the Living Wage.

- We have also been successful in acquiring matched lottery funding so that we can work with the Citizens Advice Bureau and other organisations in the city to create 'Advice York' and improve the level and quality of advice.

There were also a number of areas where we have not gone as far as we would have liked.

There were a number of specific actions that we did not fully complete. For example:

- We have not developed a business resource efficiency programme to support local businesses.
- We have not created a freight management strategy.
- Addressing concerns expressed at the time of the City Strategy on local housing supply although plans to do this are included in the current iteration of the Local Plan – a full update on the current state of the development of the Local Plan is included in Annex B.

It is important to be wary of (a) the number of deliverables we set in the strategy in a period of declining public expenditure and (b) some of the deliverability was affected by events outside of the Without Walls Group's direct control.

In hindsight, the plan was too focused on what the council could deliver on its own rather than what the council could deliver with partners.

Next Steps

Given that this period of the strategy is now complete

It is recommended that partners consider whether the current approach to partnership working in the city is fit for purpose in the light of the changed national and local landscape.

Annex A: Summary of Achievement against the City Strategy

Enabling Growth

Action 1 – Develop the city's knowledge economy to its full potential

- Bespoke marketing materials have been developed by CYC for **bioscience businesses**. 'Make It York' will take this forward. There has been early success with 'BioVale' (£25m public sector-backed scheme including £8m of Govt support from the Local Growth Fund) aimed at driving the growth of Yorkshire's biorenewables and wider bioeconomy sector. It is expected to built on York University's Heslington East site, will provide 85,000 sq ft of laboratory business incubation space and facilities for biotech companies to develop and grow.
- A proposition has been developed for marketing the city to financial and professional services. Hiscox has been successfully attracted to York, bringing 500 jobs. Insurance has been identified as a key specialism and this will be promoted by 'Make It York'.

- Leeds City Region and York, North Yorkshire and East Riding Local Enterprise Partnerships are developing a **business growth hub** to provide growing SMEs with fast, clear access to a tailored package of information, advice, coaching and mentoring services to help them grow. It will work with 'Make It York' to provide a single point of access.
- In-depth private sector led analysis has been undertaken to identify **distinctive sectors** in which York is uniquely competitively placed. These include agri-tech, industrial bio-tech, insurance, rail, and creative and media arts.
- The city has been successfully designated a UNESCO City of Media Arts - the only place in the UK to achieve this.

Action 2 – To support York’s existing businesses to thrive and develop whilst bringing in new companies to invest in the city and fostering emerging sectors.

- A '**business engagement group**' for York has been formed (comprising of a number of business support organisations) to take forward integrated support.
- A new format for **York Business Week** was launched in November 2014 and the event was linked to Global Entrepreneurs Week.
- Work towards the creation of a **Business Improvement District (BID)** is currently under way with discussions taking place with stakeholders in the first half of 2015 on whether they would be willing to pay a one per cent levy on their business rates to help fund a York BID.
- The **York Means Business** website has been updated and refreshed. There is now a single phone number for contacting the CYC Economic Development Team.
- The Yorkshire Energy Partnership launched '**investors in the environment**' (iE) a green accreditation scheme for businesses in 2012. Events were held in 2013 and 2014 to support and encourage businesses to become resource efficient and improve their profitability. New resources are expected via LCR in due course.

Action 3 – Drive the skills provision and workforce development approach in the city so that it supports the needs of business, the city’s economic vision and ambitions of its people.

- Sector specific roundtables have been facilitated by CYC in conjunction with LCR and other stakeholders to support the **development of workforce plans** for both the existing and future workforce: - Constructions (YorCity Construction Network); Rail Cluster; GP Practices; Software Engineering.
- A Higher York **training needs survey** has been carried out and a LCR business survey due in 2015 will also help to inform priorities.
- Developments with BioVale and close work with the Construction Sector, the Rail Cluster (incl. Network Rail) and Nestle **will enable training providers to better understand the skills and potential labour demand** in these areas. Other key sectors are currently being identified (where productivity is below national average) that would benefit from a focus to up-skill both the existing workforce and new entrants e.g. tourism (hospitality, catering, retail).

- A Statement of Skills & Workforce Development Priorities is reviewed annually as part of the 3-year **York Skills Strategy** (2013-2016) and the 14-19 Statement of skills Need and Action Plan is produced annually in October to set out priorities for York Education Partnership.
- A 3-year programme of targeted **skills** activity has been produced targeted at 3 themed strategic priorities, which will specifically be aimed at:
 - Skills for Growth - developing skills and productivity for key sectors
 - Skills for Employment - connecting residents to jobs and opportunities
 - Skills for the Future Workforce - better preparing young people for employment.
- The following projects have secured CYC EIF Funding to help **support unemployed residents into work**:
 - **Jobs Fairs** - six have taken place so far co-ordinated by York Learning in partnership with JobcentrePlus (JCP). 70 employers / training providers exhibit at each fair, including Hiscox, M&S, and SMEs. 1200 -1500 people attend, ranging from unemployed to those seeking a career change. There has been positive feedback on recruitment outcomes from many employers.
 - **Experience Works 50+** - a back to work programme for JCP/work programme returners aged 50 plus. Outcomes to Aug 2014 - 148 JCP referrals of which 120 enrolled and 92 completed (22.5% into employment, 11.6% into further training, 2.5% self-employed). Delivered by York College + National Careers Service.
 - **Head Start Programmes** - supporting longer-term unemployed residents back into work. £180k levered from LCR to support 18-24s (to Sep 2015 - 45 supported to date with 19 moving into sustainable jobs).
 - **Head Start 25-49** (£60k from CYC EIF + £15-20k from JCP) to be delivered by York Learning.
 - **Business Engagement Officer** - having secured £90k from Arts Council to support the creation of 40 job opportunities for 16-24 year olds in the Creative & Cultural Sector, will support the delivery of Employment and Skills Plans embedded into CYC procurement contracts such as Community Stadium; the post will also help to develop further Business/Education Links to better inform young people about the careers opportunities available locally.
 - Higher York has completed research into **Graduate employability**. Both Universities offer a paid internship programme to local businesses to take on both students and graduates for short 3 month project opportunities.
- York Coaching (a private sector network) has developed a local offer for leaders and managers to **support business growth**. York also benefits from a thriving peer to peer and employer led set of business networks. Training providers continue to offer leadership and management training, some of which is subsidised through ESF.
- **Apprenticeship** starts for this year show that York has increased those for 16-18 and maintained starts for 19-24s (national trend is down) but there has been a sharp fall in over 25's starts due to changes in funding. The York Apprenticeship Challenge 2014 generated 162 pledges from 104 employers – these were all new jobs for young people.
- The **Apprenticeship Brokerage Service** for smaller businesses, funded by LCR and led by CYC has helped c. 80 SMEs new to apprenticeships, generating 50 new jobs for

16-24s in the last 12 months - focussing on growth sectors of creative and digital, health care, business, financial and professional services such as paralegal.

- The CYC **Apprenticeship Hub Team** has worked with employers/training providers to host events – the Feb 2014 Cafe West event attracted 15 employers offering 50 vacancies; the July event at the Hilton had 30 exhibitors with 250 vacancies; over 300 people attended both events. More planned for 2015. The team has also delivered presentations/workshops to 3,500 young people across all York secondary schools.

Action 4 – Facilitate an increase in business start-up rates in York, including social enterprises and community interest companies and cooperatives.

- There has been a consistent increase over the period of the strategy in **business start up rates** in York
- Greater emphasis on embedding **enterprise education** and the employability skills agenda for schools, colleges and universities. Helped by the introduction of enhanced focus on destination outcomes through the inspection process and league tables and several strands of enterprise/business education activity to be supported via Leeds City Region funding for schools.
- Following a CYC survey in summer '14 about **formal business advice** a series of events have been held in Sept/Oct 2014 where small businesses were invited to talk to experts in an informal cafe/pub setting. These events will continue in 2015.
- **Access to finance** has been a success. CYC has partnered with the private sector to deliver seven events in 2014. CYC is now producing an e-newsletter for businesses which includes a funding bulletin.
- Work is progressing to prepare bids for ESIF (**European Structural and Investment Funds**) aimed at business support and start-ups.

Creating the Environment for Growth
--

Action 1 – Bring forward land for high quality, sustainable development and business accommodation that positively enhances the city

- An **office stock report** has been completed.
- The **CYC property bulletin** has been improved and is now more robust. The Chamber of Commerce runs regular property forum meetings.
- **The 'Catalyst'**, funded by the 'European Regional Development Fund' at UoY offers office space for creative/media/IT/digital companies to create, innovate and grow.
- The **Phoenix Court Business Hub** at YSJU offers subsidised office space for new business and Social Enterprise start-ups, provides business support and guidance, and access to university facilities such as research, internships and work placements.
- CYC works with Business Support York and North Yorkshire to provide **low cost premises** for small businesses at the York Eco Business Centre in Clifton Moor. Advice, mentoring and support are provided on practical issues such as bookkeeping/payroll.
- The bid for Growing Places funding was unsuccessful, but a bid to the LCR **Local Growth Fund** for York Central and Heslington East (Bio Hub) has been successful.

- In December 2013 CYC Cabinet approved £10m from the council's EIF to kick-start development of **York Central**, potentially delivering a new road bridge. A memorandum of understanding was signed in Oct '14 between CYC and Network Rail for redevelopment of the site. Early work shows that a first phase of housing of up to 350 homes plus a small early deliverable office scheme could begin in 2015.
- **Castle Piccadilly** is an area on the southern side of the city centre adjacent to Clifford's Tower. The council is now taking a more pro-active stance in evaluating the opportunities that the site and surrounding areas offer. An announcement on new regeneration plans is expected in 2015.
- An update on the Local Plan is included in Annex B.

Action 2. Tackle transport congestion and address air quality, emissions and travel issues in, around and across York

- Plans for a trans shipment area in the city, near the outer ring road are included in the current version of the local plan.
- Since the city strategy was launched York became a **Better Bus Area** (in 2013). York is one of only 5 areas with this scheme in the country and allows us to work more closely with all bus operators to invest in overall improvements to bus travel in the city This has supported two bus wardens, a bus enquiry desk at the station and a number of additional bus journeys in early morning and late evening.
- The council has been awarded an additional £100k from the Department of Transport, towards the city's **i-Travel York** initiative. It will deliver an integrated programme of personal, business and school travel planning, combined with targeted infrastructure enhancements to increase people's travel choices. The primary focus of infrastructure changes will be the Northern Quadrant of the city where there are high numbers of short car trips to employment and retail destinations. It is a partnership project, run alongside a range of organisations within the city, with the council leading to co-ordinate a 'whole city' approach.
- Engaged 82 businesses through the **travel plan network**.
- Helped 12,000 households with residential **personalised travel planning** – aftercare surveys show a 17% increase in levels of walking and 17% increases in levels of cycling.
- Created the **itravel York website and app**. This is now accessed 25,000 times a month and was the regions first online travel planner.
- Upgraded 100 **bus stops** and installed real time information boards at the hospital and the train station.
- **Bus use** in York has increased by 2% between 2010/11 and 2013/14 and service reliability has improved by 10% over the same period.
- York's **cycle infrastructure** network includes 100km of off road cycle lanes and 80km of on road cycle lanes.
- Proposals are currently under consideration for a **Congestion** Commission to look at ways of tackling traffic problems in the city.

Action 3. Enhance York's heritage and cultural sector and use them as a driver for economic growth.

- In September 2012 CYC Cabinet approved investing £3.3m in the '**Reinvigorate York**' programme which aims to improve the public open spaces and movement in the city centre.
 - Kings Square improvements were completed in early 2014. A consultation about Exhibition Square, Duncombe Place/Blake Street junction and Fossgate also took place in early 2014. The design for the Theatre Interchange (Better Bus Area Fund programme) aspect of the Exhibition Square/Theatre Interchange project was agreed by Cabinet on 1 July 2014. Works are now in progress.
 - In September 2014 it was agreed that the programme should be paused to allow a period of re-assessment and planning and to consider how it can best support the wider priorities of the city.
- A review of the city's **night time economy** was presented to Cabinet in May 2014. It was recommended to investigate the feasibility of a BID. City Centre businesses have appointed Steve Hughes as Business Improvement District (BID) manager and he is now working with City Centre Businesses on a BID for the area inside the inner ring road.

Action 4. Facilitate a housing supply that better meets York's needs

- An update on the Local Plan is included in Annex B.
- In Feb '13 the council established the '**Get York Building**' (GYB) programme to promote initiatives to create the conditions to stimulate residential housing development and in doing so meet the council's priority to 'create jobs and grow the economy'.

The first year outcomes of the GYB initiatives (reported to Cabinet in Feb 2014) included:

- Investing £1m to **reduce overcrowding in existing council homes** through a series of loft conversions. 18 homes have been converted with a further 5 in the process of assessment for suitability
- Agreement to build 50-70 **new council homes** and release of £7m capital funding from the Housing Revenue Account.
- Agreeing the principle of £10m infrastructure funding for **York Central**
- A **survey of house builders and architects/ agents** who generally develop sites of 3-14 homes in order to better understand their views on the housing market, planning processes and any barriers to house building.
- **Reducing affordable housing targets** on developments of 15 or more homes on urban sites to 20% (brownfield) and 30% (greenfield). Accepting financial contributions towards affordable housing in lieu of on-site provision on rural housing developments of 2-14 homes for a period of 18 months.
- Reviewing affordable housing clauses in **Section 106 agreements** to make these shorter, simpler and less bureaucratic legal agreements.
- Exploring opportunities for institutional investment to deliver **new private rented sector** homes.
- Considering options for **mortgage support** to first time buyers.

- Match-funding a project to support **conversion of under-used space above shops** into homes following the agreement for 18 affordable flats to be created as part of the refurbishment of the former White Swan Hotel.
- Securing over £760,000 of **HCA funding for new affordable homes**.
- **Affordable housing completions** for York were 151 in 2011/12, 127 in 2012/13 and 50 in 2013/14.
- Phase 1 of the **council house building** programme is underway and will deliver 71 homes by spring 2016 (40 delivered in 2015). A downsizing incentives scheme is now in place.
- It is acknowledged that despite the increase the city's performance on delivery of new homes has not kept pace with the growing need. Even the figure of 540 new homes for 12/13 was below the city's identified housing need. The 2014/15 full year forecast is for 500-550 homes including 140 affordable homes. Completions for 2015/16 are projected to be higher again in the region of 1,000 homes of which approximately 200 are expected to be affordable housing.

Fuel efficiency – measures included

- A **Home Energy Conservation Act Action Plan** was produced by CYC for April 2013 to March 2015 which gives details of local energy efficiency ambitions and priorities.
- A **Home Energy Co-ordinator** has been in post at CYC since Sept 2013 and is working to provide practical money saving and energy advice in targeted areas in York.
- In 2013 CYC were awarded funding through LCR to set up a Green Deal 'Go early' pilot (**'Warming Up York'**) looking at the installation and financing of external solid wall insulation to private homes in Lawrence Street, Leeman Road and Tang Hall. Open to landlords and home owners within those wards.
- CYC also successfully bid to the Dept of Health for the **'Warmer Homes Healthy People Fund'** to assess homes occupied by the most vulnerable residents and also simple measures to help elderly residents where the heating systems may have failed e.g. temporary heaters, emergency blankets.
- CYC launched two **collective energy switching schemes** in 2013 and 2014. Some 465 residents switched suppliers resulting in an average saving per person of £188 over the year, = a financial saving of over £87k across the city. A third scheme ran from 2 December 2014 until 2 Feb 2015.
- The **LCR Green Deal** provider procurement has now been completed effective from April 2015. The purpose is to establish a long-term partnership with a provider to generate 'green' investment in the LCR to deliver energy saving measures in residential properties. The programme aims to deliver across the region a minimum of 14,000 green deal measures to 12,000 homes over the first 3 years of the contract. However, this is subject to changes in government policy.
- CYC work closely with **private landlords** to ensure that they can benefit from grants/funding on energy efficiency and renewable technologies. For example, funding schemes are advertised at the annual landlord's fair and through a quarterly newsletter. CYC have a licensing condition that landlords of HMO's must act and install low cost measures that have been identified in their EPCs.

Sharing Growth

Action 1. Foster a vibrant civic society with a strong volunteering ethos, community ownership and thriving voluntary and community sector.

- CYC has continued to support **York Cares**, which works to promote volunteering within organisations across the city. Through York Cares, employee-volunteers give over 10,000 hours of their own time each year to over 200 worthwhile community organisations and schools in some of York's most disadvantaged areas.
- **CYC employees** can use 1 day per year to undertake volunteering work.
- **The CYC Volunteer Co-ordinator** promotes volunteering across the city, and uses profiling of the volunteer workforce to monitor activity across different communities.

- CYC maintains a system to allow nomination of **community assets**. Through this route, 3 local pubs have been successfully nominated as community assets and in 2012, the Golden Ball became the first city centre co-operative pub in the country.
- The **Tang Hall Community Centre**, through the formation of a charitable incorporated organisation (CIO), is working towards an Asset Transfer which will enable the community centre to independently run the building and its services, allowing for closer engagement and wider outreach into the community.

- Ward partnerships have been strengthened by the development of **Ward Teams**, working with individual ward members and communities to identify local need and develop point council and community responses.
- Cabinet has agreed the further development of proposals to further develop its approach to **empower communities** to make decisions about local services, service providers and priorities for their local areas and have greater involvement in managing spend and resources which will
 - devolving budgets to wards
 - wards in the long-term planning of services
 - creating more community hubs
 - developing the council's staff and members to engage more with communities
 - looking at more effective ways of communicating with residents

Action 2. Embrace the city's changing ethnic makeup to build strong communities celebrating our diverse cultures.

- CYC achieved an 'excellent' rating in the LGS's **Equalities Framework for Local Government**. Through this process, it assessed the level to which communities are supported and able to access council services.
- A "deep-dive" was undertaken of health needs within the **Gypsy, Roma and Traveller community** to feed into the Joint Strategic Needs Assessment.

- CYC's Communities and Equalities Team have been mapping the different communities across the city to **identify key contacts** and ensure services are able to easily engage with members of each community.
- The **Fairness and Equalities Board** has been established to co-ordinate several strands of work which look at inequality across different communities.
- A **Gypsy, Roma and Traveller Strategy** for 2012 to 2019 was developed, incorporating 6 strands for partners across the city to work on in support of this community.
- York signed a **Community Covenant** 2011 to strengthen the relationship between military and civilian communities by encouraging local communities to support the armed forces community in their areas. Since then, this has developed into a wide programme of initiatives which support the forces communities in specific issues which affect them and in integration with other communities.
- Through the Fairness and Equalities Board, the **Welcoming City** group taken forward work including the delivery a network of advocacy support, and a guide for services and residents to refugees' and migrants rights.

Action 3. Work with the community at a neighbourhood level to tackle community priorities.

- The **Rewiring** programme has put collaboration with residents as a fundamental element of service design and delivery. Building on the work of ward teams and the Neighbourhood working model noted above, it places an emphasis on early engagement with residents and partners to help find joint solutions to the challenges faced by the city. It provides a response to the shift in community expectations, new opportunities presented by technological innovation and collaborative working, and the ongoing financial challenges faced by local government.
- **Festivals** have continued to punctuate York's cultural calendar, including a range of community based events which promote cultural activities and celebrate the cities richly diverse history. These include Black History Month, LGBT History Month, York LGBT Pride, Holocaust Memorial Day, International Women's Week, the 50+ Festival and Interfaith week.
- York Learning continues to provide **literacy, numeracy** and ESOL training for residents. Traineeships for 16-18 and 18-24 year olds, delivered by York College and YH Training, provides low level skills training including Maths and English for young people who aspire to progress into work via an Apprenticeship. 'Support for York' (ESF funded and delivered by York Learning) continues to provide support for residents in the most disadvantaged areas who are seeking to move into work.

Action 4. Promote the wellbeing of all of the city's residents recognising its changing demography and in particular meeting the health and social care needs of the city's growing older population

- A '**falls prevention**' workshop has been held in partnership with North Yorkshire County Council, Vale of York CCG and York Hospital Trust. Work is also being done on supporting people who have had a fall. A 'deep dive' on falls is scheduled for June 2015. A frail elderly needs assessment is currently being undertaken.

- A '**Pharmacy needs assessment**' consultation is being drafted (a tri-annual requirement). The final assessment will be published in March 2015. The assessment looks at whether we have the right services in the right places, and identifies gaps.
- The CYC sports and active leisure team have two members of staff **working with older people** in residential homes and in the community.
- A rolling programme of '**Change 4 Life**' campaigns is underway, at least three per year. 'Stoptober' Smoking Cessation campaigns have taken place in 2013 and 2014. Stop Smoking Sessions at West Offices have taken place for staff and for the public and these have been very popular. A 'dry January' campaign took place in 2015.
- The **JSNA website** has been launched, which will be updated on a rolling basis. An 18 month plan of deep dive events on a range of topics was put forward for agreement at the Health and Wellbeing Board in October 2014.
- 'Celebrating Ability Week' took place in August 2014 which was a week long celebration of **sports for disabled people** (this will happen again in 2015). The 50+ Festival and the 50+ games were held in September 2014. The York Festival of Cycling has been held annually and the Sky Ride took place in 2013 and 2014.
- The '**Food for life partnership**' is presently working with schools looking at using food and cooking to boost attainment and tackle inequalities.
- A second **healthy living programme, 'Fit Together'**, aimed at 8 - 11 yr olds and their families started in November 2014. Developed by CYC's leisure and PH teams, it continues the work to reduce the number of over weight and obese children in York. Initial findings from the pilot show that it has been effective in encouraging positive eating habits and behaviours and increasing self esteem.
- The council's **HEAL (Health, Exercise, Activity and Lifestyle) programme** works with people with long term medical conditions e.g. cardiac rehabilitation, respiratory issues, muscular-skeletal issues, diabetes. Helps them overcome barriers to exercise by making it easier for them to get started. Participants are given a programme of physical activity and healthy eating, with advice and support for making lifestyle changes.
- **Support for young people 16-24 with learning difficulties and disabilities** is a major area of activity. The 14-19 Education and Skills Team work with local providers to improve the level of appropriate support for young people in the city to negate the case for sending young people to costly out of area provision (York Learning, Blueberry Academy, Askham Bryan and York College are supporting this work).
- **Head Start 18-24** is a LCR and CYC Economic Inclusion Funded programme managed by Learning City to provide a one-to-one customised programme of pre-employment and in-work support for longer term unemployed 18-24s, lone parents and ESA claimants in the same age group.
- An ESF funded programme for **ex-offenders** is delivered by York Learning to support progression routes into work.

Annex B: Local Plan Update

The York Local Plan has been through two stages of consultation, the Preferred Options consultation which took place in Summer 2013 and the Further Sites Consultation which took place in Spring 2014. Following on from these consultations a Publication Draft Local Plan was considered by Members of the Local Plan Working Group in September 2014.

The Local Plan is a written statement of the planning strategy and vision for the City of York, together with future development sites, strategic policies and development management

policies. The Local Plan's Vision and outcomes respond to the planning issues, challenges and opportunities facing York and includes the interconnected priorities:

- Create Jobs and Grow the Economy;
- Get York Moving;
- Build Strong Communities; and
- Protect the Environment.

The Local Plan aims to deliver sustainable development in planning terms for York whilst addressing climate change and supporting social inclusivity; these broad priorities cut across all four of the above priorities. The sections of the Local Plan support the delivery of these high level objectives whilst the spatial strategy responds to all of the main objectives.

The Spatial Strategy within the Local Plan is shaped by key principles to ensure sustainable development. In summary these include the following:

- Conserving and enhancing York's historic and natural environment. This includes the city's historic character and setting, internationally, nationally and locally significant nature conservation sites, green corridors and areas with an important recreation function;
- Ensuring accessibility to sustainable modes of transport and a range of services;
- Preventing unacceptable levels of congestion, pollution and/or poor air quality;
- Ensuring flood risk is appropriately managed; and
- Where available and viable, encouraging the re-use of previously developed land.

Following LPWG on 22nd September 2014, the views of the Local Plan Working Group were reported to Cabinet on 25 September 2014. The publication draft Local Plan was approved to go out for consultation by Cabinet on 25 September.

Following the motion agreed at Full Council on 9th October 2014 which stated that the publication draft local plan approved by Cabinet on the 25th September 2014

“does not accurately reflect the evidence base and is therefore not based on objectively assessed requirements, is not the most appropriate strategy and has ignored reasonable alternatives rather than to test the approach against them and is not deliverable over the plan period and is contrary to the combined methodological approach of the Leeds City Region”

The motion also states that “Council believes that the current proposals fail to adequately reflect the results of the citywide consultations undertaken in July 2013 and July 2014 and the current proposals will result in the plan being found unsound by the planning inspector leaving the city vulnerable”

The publication draft of the York Local Plan is currently not progressing through its statutory consultation pending further consideration of the Council's housing requirements and how it should meet those requirements.

In order to facilitate an approach which allows members to understand and question the objectively assessed housing need evidence base officers organised a Local Plan Housing seminar for all Council Members to look at the approach to housing figures in detail. It was

considered that this approach would help to inform members of the requirements of an objective assessment of housing need, provide a greater understanding of the technical evidence base produced to support the Local Plan to date and therefore help to inform the debate at any subsequent Local Plan Working Group.

All members of the Council were invited to the seminar which took place on Monday 1st December 2014 and in addition invitations were sent to Julian Sturdy MP and Hugh Bayley MP.

The seminar was independently chaired and facilitated by the Planning Advisory Service (PAS). The Planning Advisory Service is a national organisation funded by central government which essentially promotes best practice in Planning. The role of PAS is to help local authorities to get an up to date local plan in place so that they have a framework for making local decisions. Their role is to provide support to local authorities to help them to understand what needs to be done to get a 'sound' plan in place and offers a support package which includes a review of evidence base and advice on how to ensure that local plans are compliant with the national planning framework.

Adam Dodgson who is the principal consultant at PAS chaired the seminar. In addition PAS also recommended a speaker covering NPPF compliance and related plan-making issues. John Baker who is a Director at consultants Peter Brett Associates but who also undertakes work for DCLG and PAS presented at the seminar on the requirements of NPPF and experience at examinations elsewhere.

In addition Christopher Tunnell who is a Director at the planning consultancy Arup, who undertook the housing requirements evidence base for the Local Plan, attended to present and take questions. Anthony Light, Director at Oxford Economics who produced the employment projections for the Local Plan evidence base also attended to present and answer questions related to the plan's economic evidence base.

Following the seminar on Monday 1st December 2014 the presentations from all three speakers along with an additional note produced by Arup on household formation rates was circulated to all attendees of the seminar and to members of the Local Plan Working Group.

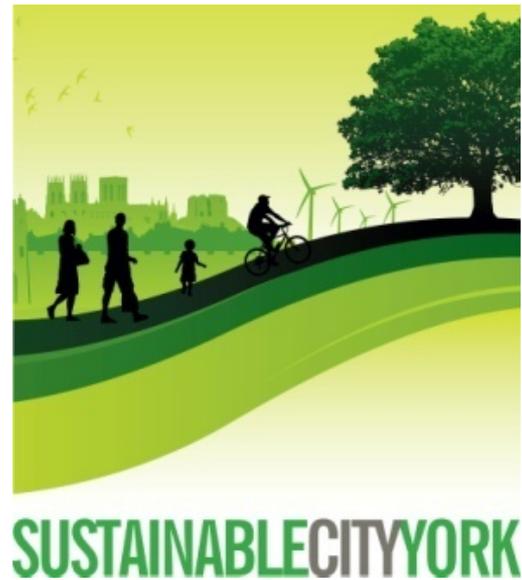
A report was taken to Cabinet on 16th December 2014 to update Members on Local Plan progress including the seminar and the presentations from the seminar were appended to the Cabinet report.

The Local Plan Working Group (LPWG) met on 17th December 2014 and received a presentation from Arup which set out the latest position on the housing need evidence that underpins the Local Plan. In light of this presentation, the Working Group advised Cabinet to consider a revised annual objectively assessed housing need requirement of 926 dwellings per annum. This figure is lower than that included in the Publication Draft Plan (996 dwellings per annum) and primarily reflects a different approach to addressing the backlog from previous under delivery using a base date for the calculation of 2012 rather than 2004 used at Publication Draft. However the Cabinet has not yet acted on this advice from LPWG due to the anticipated release of the new household projections for Local Authorities from Government which, in line with the National Planning Policy Framework (NPPF) and National Planning Practice Guidance (NPPG) will become the starting point for the calculation of housing need.

The 2012 based household projections were released from CLG (Communities and Local Government) on 27th February 2015. These projections present the latest national statistics on the projected number of households in England and its local authority districts up to 2037. The figures in this release are based upon the 2012-based sub-national population projections, published by the Office for National Statistics (ONS) in May 2014. They replace the 2011-based interim household projections released in April 2013 and will become the starting point for Local Authorities for their calculation of housing requirements for the Objective Assessment of Housing Need.

It should be noted that these household projections effectively provide the demographic starting point for the assessment of housing need. In line with national planning practice guidance an Inspector at examination will expect local authorities when looking at their housing requirement figure to also consider the impact of economic growth and backlog (i.e. under supply in previous years). This is in line with the methodology outlined by Arup and PAS at the member seminar and LPWG in December and is a key part of calculating the final housing requirement figure for the Local Plan.

Officers are now undertaking further technical work to understand the implications for the emerging plan of the updated housing figures along with other new planning guidance updates as necessary. This work will be reported to Members in due course.



A strengthened approach

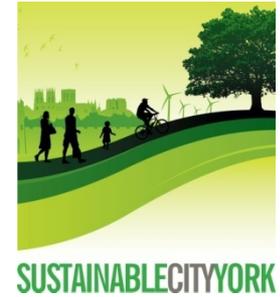
Paul McCabe

Strategic manager – Sustainability and transformation

WOW Board

19 March 2015

02 Background – City commitments

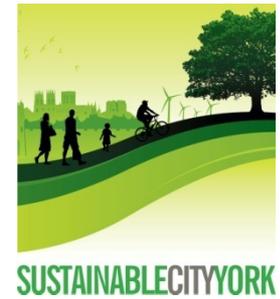


- Without Walls Board
 - The Strategy for York 2011- 2025

*‘York will be **a leading sustainable city** by demonstrating strong performance in tackling climate change, resource efficiency, environmental protection, sustainable transport and quality of life for all, and whilst respecting its special qualities and capacity for growth accordingly’*

*Definition For York: A city that **works well** for our **citizens today** but without **causing problems** for themselves, their children and the rest of the world in the **future***

02 Background – Council commitments

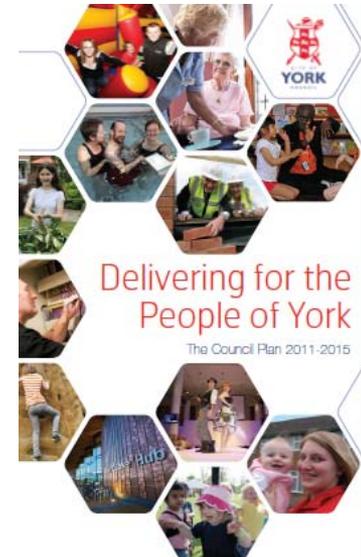


Strategic priorities:

- Create jobs and grow the economy
- Build strong communities
- Get York moving
- Protect vulnerable people
- Protect the environment

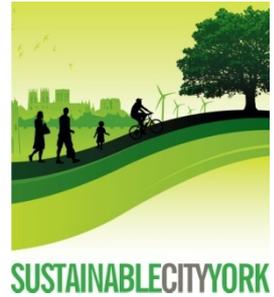
Key actions:

- Cut carbon emissions and improve air quality
- Accelerate renewable energy generation
- Use its influence and resources to help:
 - Manage York's green space
 - Reduce waste and maximise recycling
 - Improve the quality of streets and public spaces
 - Improve how we look after our heritage



Excellent and sustainable services accessible to all

02 Background - A resourceful city



- York Fairness Commission / York Environment Forum / St Nicholas Fields Environment Centre / Living Wage and Stamp Out Poverty Coalitions / York in Transition / Edible York / Edible schools / York 'Green Drinks' / The Incredible Movement (TIM) / Yorkshire Energy Partnership / York Living Wage & Stamp Out Poverty coalitions / Stockholm Environment Institute / York University / Joseph Rowntree Foundation / Chamber of Commerce / Make it York / Business Improvement District / Fair Trade City / York Explore / York Museums Trust / Community Asset Transfers / Community Hubs
and many more...

And a **HUGE** array of things happening across the city. Here's just a few from last year;

In the last year... Over **2000 free insulation measures** installed across Homes in York; New **Collective Energy Switching Scheme** saving residents on average £140, New Save Money by Saving Energy community programme;

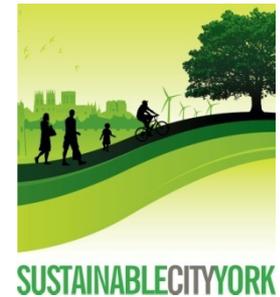
City of York Council **reduced carbon emissions** by 25% in 5 years; Installed **over 200 solar panels** on new Council's new HQ, continuation of free solar panel scheme



Park that bike scheme; waste and recycling kerbside collections; Householder Recycling Centres; **Zero Waste York**, York is Engaged, Good Life Project, **Edible York** – York Orchard; **Treemendous TIM** and many more....

for council tenants, York's **first smart meter trial**; York received £1.4 million for **new bus funding**, York to be a Better Bus Area, I-Travel **Multi-modal Journey planner**, £824k funding for **15 new electric buses** for the city, **new electric charging points** to be installed throughout the city

03 Missed opportunities?



- With all of this great work, York's **ambitions** and solid **achievements** should be **better known** and **understood**
- Achieving this is constrained by;
 - Ongoing public uncertainty about what a 'sustainable' city looks like
 - A weakening overarching message (or 'narrative') drawing things together
 - Lots of great campaigns, projects and programmes but all with their own branding

Travel

**HECA
Action Plan**

**Climate Change
Framework**

ZeroWaste

Smart City

Tremendous



Local Transport Plan 3

Edible York

Local Plan

**The incredible
Movement**

**Low Emissions
Strategy**

York is Engaged

**YEF 2020
Vision**

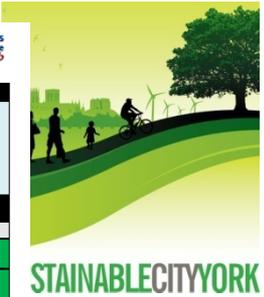
**Waste Minimisation
Strategy**

Good Life

The Strategy for York

03 Current monitoring

- All different
- Quantifiable not always available, requires a lot of work and not visual



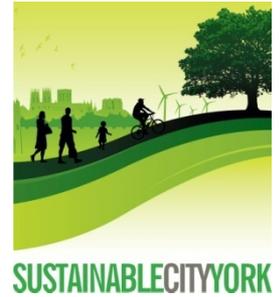
Performance Q3 Update for Priority: Protecting the environment

Headlines							
Good performance or trends <ul style="list-style-type: none"> Recycling rates are forecast to increase by 2% in 2011/12 and Landfill continues to decrease, but... York's CO2 per head of population continues to decrease and is now at 5.4 tonnes for 2009. 	Areas of concern <ul style="list-style-type: none"> Ability to increase recycling further without stepped change from PFI. Linked to landfill tax (see table on next page). The gross number of homes developed has declined. 						
Performance							
	2006/07	2007/08	2008/09	2009/10	2010/11	Latest 2011/12	Trend
Climate change & carbon footprint							
York's CO2 per head of population (tonnes)	6.8 (2006)	6.2 (2007)	6.0 (2008)	5.4 (2009)	N/A	N/A	Decrease
CO2 emissions per capita in York (tonnes)	Industry	2.9	2.4	2.3	2.0	N/A	Decrease
	Domestic	2.4	2.3	2.3	2.0	N/A	
	Transport	1.6	1.6	1.5	1.4	N/A	
Energy Consumption (Domestic Gas)	York	18266	17563	16938	N/A	N/A	Decrease
	Y&H	18777	18099	17322	N/A	N/A	
	England	18132	17508	16799	N/A	N/A	
Energy Consumption (Domestic Electricity)	York	3814	3814	3814	N/A	N/A	No change
	Y&H	3944	3944	3944	N/A	N/A	
	England	4029	4029	4029	N/A	N/A	
Assessment of how the council is adapting to climate change (levels 0-3, with 3 being the best)	N/A	Level 0	Level 0	Level 1	Level 1	N/A	No change
Land & conservation							
Active management of local sites to improve bio-diversity in the York area	N/A	28%	40%	32%	38%	N/A	Increase
% of conservation areas with an up to date character appraisal	1%	3%	9%	14%	23%	N/A	Increase
Total Gross Housing Completions	875	557	502	606	572	244 (Apr-Dec)	Decrease
The percentage of new homes built on previously developed land	94.6% (828/ 875)	94.8% (528/ 557)	95.2% (478/ 502)	95.9% (581/ 606)	86.9% (497/ 572)	72% (176/ 244)	Decrease
Waste management							
Number of properties offered two kerbside recycle collections	86.70%	86.98%	87.07%	92.31%	99.37%	99.37%	No change
% recycling achieved by the council at its buildings & facilities (in house & partner)	N/A	N/A	20.27%	N/A	25.61%	N/A	Increase

	B	C	D	E	F	G	H	I	Delete everything from the cell, or selectively remove the formatting, the contents, or the comments.		
Council Plan	Council Plan Priority	Board	Key Area of Focus	Action	Milestones	Original Deadline	Revised Deadline	Notes	Status	Ev	
TRUE	PTE	PTE	None	Deliver and implement the LCR Green Deal programme across York (and associated job creation / training opportunities)				May -2014 onwards (imple.)	Not Set	M	
FALSE	PTE		None	Deliver the EU IEE CITIZEN towards zero energy building programme (if successful. Will find out Nov.2013)				Mar-14 - 30mths	Not Set	Lo	
TRUE	PTE	PTE	None	Continue to deliver the City's Climate Change Action Plan and EU's Covenant of Mayors - Sustainable Energy Action Plan (SEAP)				Sept 13 (review) winter 13 onwards (imple.)	Not Set	M	
TRUE	PTE	PTE	None	Maximise renewable energy opportunities across the city through an adopted environmental strategy (i.e.hydro, wind, solar, CHP etc.)				Mar-2014 (design) onwards (adopt & imple.)	Not Set	M	

1. Delivering a...
 Note that most...
 Waste...
 Progress...
 Update...
 In progress...
 In progress...
 In progress...
 In progress...
 In progress...

03 Current governance



Different reporting lines, duplication and gaps:

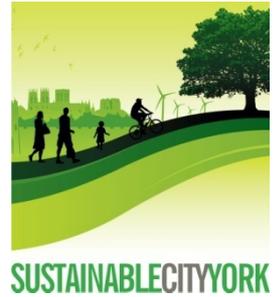
City-wide:

- WoW's Environment Partnership Board
- York Environment Forum

City of York Council:

- Sustainable Development Board (formerly Carbon Management Board)
- Protecting the Environment Board

04 A strengthened approach



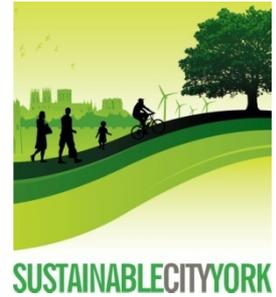
The city would benefit from a **stronger overarching framework** to:

- Help **consolidate the good work** underway
- Collectively **celebrate success**
- **Maximise impact** of existing investments / lever in new investment
- **Drive the agenda forward / raise aspirations**

Some ideas:

- Restatement of a **clear and simple** framework for the city underpinned by more **easy to understand key principles**
- Regular collective reporting of progress backed by an **annual communications plan**
- Development of **online presence** and resources supporting wider **engagement and participation**
- Refreshed **governance structures**

04 A strengthened approach



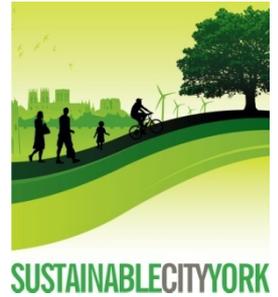
Bioregional/WWF framework - Used by a number of local authorities, private sector companies and not for profit organisations worldwide

10 Key principles

1. Zero carbon
2. Zero waste
3. Sustainable Transport
4. Sustainable Materials
5. Local and Sustainable food
6. Sustainable water
7. Land use and wildlife
8. Culture and heritage
9. Equity and local economy
10. Health and happiness

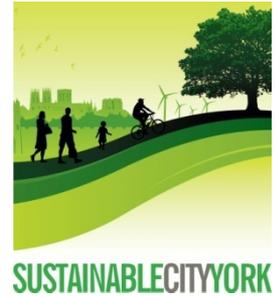


04 A strengthened approach



- What others have said:
 - *Helps make sense of 'sustainability' – more **holistic***
 - ***Flexible and adaptable** – existing systems can be tied in/incorporated so not lots of new work*
 - *Improves public **accountability** – clearer reporting*
 - ***Drives delivery** – helps break down silos and leads to real cashable savings*
 - ***Inspires** people to go further than they thought possible*

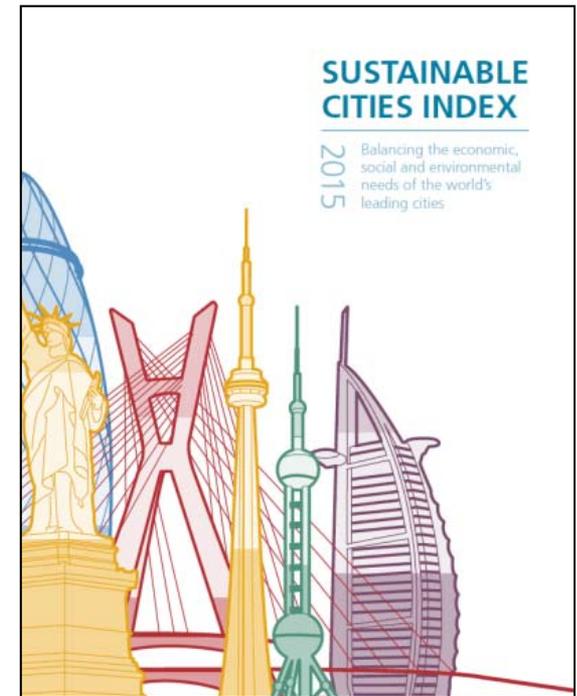
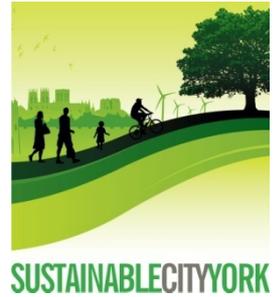
04 A strengthened approach



- **Baseline assessment:**
 - '30 Second Survey' / #sustainabilityIs?
 - Where is York currently at? (*see separate handout*)
- **SustainableCityYork Summit 2015 (YEF / CYC):**
 - *Making sense of sustainability – Driving the agenda forward*
 - Stockholm Environment Institute / Bioregional
- **SustainableCityYork 'Prospectus':**
 - Re framing / re-stating Key ambitions
 - Accessible measures – greater openness/accountability
 - Strategic alignment (Incl. Smart City / Super connected city etc)
 - Wider endorsement and participation
 - Refreshed governance
- **Endorsement / Embedding**

05 Leading cities

- Arcadia World's top 100 Sustainable Cities Index 2015:
 - London / Birmingham / Manchester / Amsterdam
- EC European Green Capital:
 - Bristol / Copenhagen / Nantes ..
- Rockefeller 100 Resilient World Cities:
 - Bristol / Glasgow / London...
- Future City/Smart City demonstrators:
 - Glasgow / Bristol / Peterborough
- EC Third Industrial Revolution (TIR) master plans:
 - Nord Par De Calais / Utrecht / Rome...



05 Leading cities



The Bristol Green Capital Partnership is an **independent leadership organisation** whose aim is to make Bristol *“a low carbon city with a high quality of life for all”*.

700 organisations that form the Bristol Green Capital Partnership

