



**WITHOUT WALLS PARTNERSHIP
Minutes**

DATE	11 February 2010
VENUE	Bedingfield Room, Bar Convent, York
PRESENT	Board Members: Jayne Brown, Chief Executive – NHS North Yorkshire and York Kathy Clark, Asst Director (Commissioning & Partnerships) Sir Ron Cooke - Chair Pete Dwyer – Director, Learning, Culture and Children CYC Kersten England, Chief Executive - City of York Council Jill Gibson, External Relations Manager – Jobcentre Plus Cllr. Ian Gillies – City of York Council Nigel Hutchinson- Chief Fire Officer, North Yorks Fire & Rescue Grahame Maxwell – Chief Constable, North Yorks. Police Janice Murray – Chair, York@Large Fred Ring – York Racial Equality Network Mike Slater, Chair York Environment Partnership Colin Stroud, Chief Executive – York Council for Vol. Service Cllr. Andrew Waller– City of York Council Lisa Winward - Safer Neighbourhood Commander
	In attendance: Dave Caulfield, Head of City Development Professor Alan Simpson and the Renaissance Town Team
	Secretariat: Nigel Burchell, Head of Strategic Partnerships Roger Ranson, Asst. Director, Econ Devt. & Partnerships Denise Simms, Senior Partnership Development Officer

APOLOGIES:

Brian Cantor, Vice Chancellor - University of York
Rachel Johns – Chair, Healthy City Board
Peter Kay – Chair, Economic Development Partnership
Sue Metcalfe – Chair, YorOK
Rita Sanderson – Inclusive York Forum Representative
Cllr. David Scott – City of York Council
Gary Williamson – Chief Executive, LYNYCC

1 WELCOME AND APOLOGIES

Partners welcomed new members Jayne Brown and Jill Gibson. They also took the opportunity to thank Colin Stroud for the immense contribution that he had made to the work of the Partnership over the eight years since he joined. Colin would be retiring from York CVS in April and they wished him well for the future. Apologies were received from Brian Cantor, Rachel Johns, Peter Kay, Sue Metcalfe, Rita Sanderson, David Scott and Gary Williamson.

2 MINUTES OF THE LAST MEETING

Minutes of the meeting held on 23 November 2009 were agreed.

MATTERS ARISING

Forward Meeting Programme – Partners received a forward meeting programme, which had been updated to incorporate the suggestions for agenda items made at the last meeting. It was noted that there were still gaps in the programme and further discussion items could be incorporated.

Action – It was agreed that Partners would inform the secretariat regarding any further discussion topics.

Partnership Improvement Plan – Partners were informed that the Partnership Improvement Plan, which was considered at the last meeting, had been further developed. Many of the actions identified in the plan were being incorporated into existing strategies and programmes of work.

Action – It was agreed that progress against the Partnership Improvement Plan would be monitored via the Without Walls Executive Delivery Board.

Centre for Cities and CAA – The chairman referred to summaries of the recent Centre for Cities Outlook 2010 and the CAA judgement 2009 (Attached as Annex A and B). Both summaries were complimentary to York, which was notable in the current climate and each would prove a useful resource for Partners to refer to.

Action – All to note Centre for Cities and CAA summaries.

3 STATUTORY SECTOR UPDATE

Partners received short presentations from some of the statutory sector representatives on their current priorities and changing organisational structures. They included:

Grahame Maxwell on the recent changes to policing structures in York (slides attached) and comments included:

- NYP would like to improve road safety through the installation of mobile safety cameras;
- The recent changes enabled North Yorkshire to access regional policing resources;
- There would be a move towards more local, highly visible policing;
- The staffing level of approximately 3k members of staff was now sustainable;
- The new structure would be effective from 1 April 2010;
- York was one of the safest cities in the country, however resident's confidence levels didn't reflect the low levels of crime;
- There would be a tighter focus on local issues for York through the Safer Neighbourhood command structure.
- The Lib Dem Group would welcome speed cameras;
- In terms of the 'Twenty's Plenty' council motion, the police were in favour of blanket 20 mph limits, however road design may have to be rethought;
- The new policing policy should be checked against the SCS Safer City aims to ensure they accord;
- Hate crime figures for York were low.

Kersten England on the organisational review of management structures within the council (slides attached):

- The council were taking forward an efficiency programme called 'More for York';
- Part of the efficiency savings would be met by driving down management costs by £1.6 million;
- The new organisational structure, of four directorates (Adults, Children and Education / Communities and Neighbourhoods / City Strategy / Customer and Business Support Services) plus the Chief Executive function, would be effective from 1 April;
- It would be necessary to integrate CYC's organisational changes into the structures of Without Walls.

Jayne Brown on PCT priorities:

- North Yorkshire and York PCT was the largest in the country, had the 2nd largest budget and employed 5k staff;
- PCT spend was 1.3 billion per annum and historically they had carried a large deficit, however this was diminishing;
- Their main aim was to work with partners to help people live longer and healthier lives;
- The PCT were reviewing their practices in order to move towards providing more locality based services, further develop partnership working and improve quality and effectiveness.

4 YORK RENAISSANCE MASTER PLANNING PROJECT

Partners welcomed Professor Alan Simpson and his team, who were being funded by Yorkshire Forward to draw up an economic masterplan for the city. The economic and visioning masterplan had emerged initially from a recommendation made by the Future York Group. The project, which would operate in parallel with the work on the Local Development Framework, aimed to improve York's strength and attractiveness.

Professor Simpson explained that the process was very different from community consultation and was designed to learn from citizenry and existing policy documentation. His team had led the successful Renaissance Towns programme and Yorkshire Forward had agreed to roll out to others in the region. Professor Simpson was an urbanist and architect who led a panel of national experts:

- Franco Bianchini
- David Chapman
- Scott Adams
- Rob Cowan
- Martin Stockley
- Mark Reynolds

York had an exceptionally large number of stakeholder groups and the renaissance team had spent time engaging with each of these individual groups. The next stage of the process would be to develop a 'Town Team', which was a non-political group of people with long term perspectives. The approach would bring together urban planning with economic profiling. Investment from the private sector in future projects would be a measure of success.

Professor Simpson demonstrated how much York had grown and changed over the last 2k years using layered maps. He explained that in order to predict what the next layer of the map would look like (particularly city centre growth) we would need to understand the past. His study of other great cities had highlighted the significant components of:

- a. One or two great streets;
- b. A river that was integrated with the city; and,
- c. Great parks.

The team felt that the city walls had been separated from the city's movement patterns and that they didn't link with any of the parks. York North West was a huge development site that was equivalent in size to the Edinburgh New Town.

Comments following the presentation included:

- Notes from the charrette, which was planned to take place 5/6 March, would be put into a draft vision document and presented back to a public meeting by June;
- Although the town team would be non-political it would still be hard to make work;
- In addition to lack of integration of the city walls, use of the river was also a lost opportunity;
- York as an intercultural city was a key driver of prosperity and the growing BME population was significant in this respect;
- 'Beautification' of an area was subjective;
- It was important to understand what issues were pre-determined and where open dialogue was possible;
- The charrette in March would involve ten themed workshops for up to 100 people;
- Resourcing of proposals would have to be implemented in a cold financial climate;
- The expert panel had looked at the ambitions of similar cities abroad e.g. Lille, which had a global inward investment and cultural plan that built on European Capital of Culture connections;
- Suggestions for improvement needed to be sympathetic to the local area and feel like York;
- There was an opportunity to link this work with the developing Local Transport Plan for 2011;
- The expert panel had a good understanding of the work that was already ongoing and this would be built into the vision;
- The key to success for this project would be openness and willingness to work together;
- Employment in York was already global.

Action – It was agreed that Partners would be circulated details of the Charrette that was due to take place 4 / 5 March.

5 INCLUSIVE YORK FORUM PROGRESS REPORT

Partners considered a report from the Inclusive York Forum, which updated on progress with LAA targets and the importance of the York Compact. Colin Stroud explained that the Forum had changed its focus over the years from one which commented on the work of other Partnerships to ensure inclusivity, to one which now also focused on delivery. Additional partners from health, police etc. had been brought in to facilitate this process. In terms of progress against targets:

- NI 1 % of people who believe people from different backgrounds get on well together – In terms of Place Survey measurement, York had done quite well, however the challenge now would be to increase performance further. Place Survey response rates had been analysed to identify pockets of dissatisfaction, which were prevalent with older people, BME residents and certain geographic areas of the city. There were plans to develop a partnership action plan for Community Cohesion and a number of relevant reports launched recently (JRF BME report / Salford University Housing report / Traveller Community report) would be used to inform the plan.
- NI 6 Participation in regular volunteering – LAA Delivery Funds of £50k were allocated to improve performance, which has led to a huge amount of improvement work involving a wide range of partners. This work will also contribute to cohesion,

skills and confidence. It was noted that the Jobcentre Plus volunteering scheme should be linked into this work.

- NI 7 Creating an environment for a thriving third sector – this indicator was measured via a questionnaire that was sent to registered charities in the city. Our initial performance in 2009 was good, but this must be improved by 4.5% by the end of the LAA. Again, £50k was allocated from LAA Delivery Funds to help understanding for the public bodies of the voluntary sector. The Compact focused on standards for working better with the voluntary sector and it was proposed that Without Walls sign up to the principles of the Compact.

Action – It was agreed that:

- a. Without Walls would adopt the principles of the York Compact and its associated Codes of Good Practice and would actively encourage statutory sector partners to do likewise.
- b. Progress with the Community Cohesion action plan would be considered by the LSP in the autumn.

6 EXECUTIVE DELIVERY BOARD PROGRESS REPORT

Partners received a report which presented Quarter 3 2009/10 LAA target progress and gave details of the LAA Refresh for 2009 /10. The refresh applied only to indicators that were deemed to be directly affected by the economic recession and for our LAA this included targets for:

- NI 116 – Proportion of children in poverty
- NI 152 – Working age people on out of work benefits
- NI 155 – Number of affordable homes delivered (gross)
- NI 166 – Average earnings of employees in the area
- NI 171 – VAT registration rates

Action – It was agreed that the refreshed LAA targets would be endorsed.

7 CLIMATE CHANGE STRATEGY PROGRESS UPDATE

Partners were provided with an update on development of the Climate Change Framework and Action Plan for York. The efforts of the Sustainability Officer in moving this agenda forward were recognised.

Action – Partners noted the content of the briefing note and agreed to consider the final version of the document at the next meeting in May.

8 ANY OTHER BUSINESS

'Total Care' Partnership Referral Proposal – A proposal was submitted by NYF & R to develop a partnership referral agency that identified vulnerable and elderly members of the community that needed support to put in place safety measures.

Action – The NY F & R proposal was endorsed and it was requested that Partners receive a report on progress in implementing the scheme at the next meeting in May.

WWF's Earth Hour – Partners received a briefing paper that set out details of WWF's Earth Hour, which was scheduled to take place on 27th March 2010 from 8:30pm to 9:30pm. WWF

aimed for over a billion people across the world to switch off their lights for an hour. Partners were encouraged to sign up to the campaign at www.earthhour.wwf.org.uk.

There being no other business, the meeting ended at 6:00pm

Date of next meetings:

Without Walls Partnership 4-6pm

12 May 2010

14 Jul 2010

30 Sep – Annual Conference

24 Nov 2010

Executive Delivery Board 2-4pm

8 Mar 2010

7 June 2010

Centre for Cities – Cities Outlook January 2010

Cities – Weathering the Recession

- All cities have seen rising unemployment in the recession, however York saw the 8th lowest increase in Job Seekers allowance claimants.
- High levels of people educated to NVQ4 and above and high skilled economies have been more resilient – York's claimant count has risen by only 1.5%.
- Youth unemployment is 5th lowest at 3.5% (Behind Cambridge, Oxford, Aberdeen and Reading).

Cities - Driving the Recovery

- As the UK moves into recovery there needs to be a greater focus on the major cities outside London that will generate the jobs and growth of the future.
- Cities with a concentration of high-skilled workers have greater potential to act as strong, independent economic centres and attract and grow knowledge-intensive business sectors than those which have not succeeded in raising their skills profile.
- York is 9th in the top ten cities with the highest percentage of high skills (i.e. % of working age population with NVQ4+).
- Cities need to think beyond narrow administrative borders, and make the most of links with other major cities nearby.
- York is economically independent from Leeds – only 5% of York residents worked in Leeds in 2004, and hardly any Leeds residents worked in York. While making the most of collaborating with Leeds on high skills and potentially developing stronger links with the financial services sector, York should also build its role as an independent strong economy through its science and technology sector around the university.

Cities – Looking Beyond the Boundaries

- City regions are particularly appropriate for improving economic policy governance around major urban areas. Economic Prosperity Boards are another step forward – they provide a means of progressing joint working for groups of local authorities, and some surety of stability for the future.
- Multi-Area Agreements can help overcome the problem of inadequate boundaries, covering functional economic areas much better than most UK local authorities.
- Working together can also provide a stronger voice to Government on issues critical to the economic performance of the area.
- Sub-regional partnership arrangements provide an opportunity to consolidate local knowledge and expertise across a wider area, work more effectively and efficiently and concentrate resources on what really makes a difference.
- Total Place is a new initiative to look at all the public money spent in a local area. It is hoped that by mapping spending, savings can be found and more effective policy interventions can be developed by reducing the overlap between services.

City Monitor – The Latest Data

- York is the 4th fastest growing population, with a annual growth rate of 1% between 1998 and 2008.
- York's employment rate, at 78.6% between April 2008 and March 2009, is 10th highest.
- The percentage working age population with no formal qualifications as at 2008 was 6.8%, fourth lowest behind Cambridge, Oxford and Edinburgh.
- The percentage of working age population with NVQ4 and above in 2008 was 36.3%, within the top ten as 9th highest.
- York is classed as a city with low levels of inequality in terms of job seekers allowance claimants across the area (6th lowest).

Summary CAA Area Assessment Headlines:

The Area Assessment is not scored but themes/areas of activity may be given a red or green flag. Red flags are reported where there are significant concerns or risks, and green flags represent exceptional performance or innovative ideas that other areas could learn from.

The city was awarded a Green Flag for its achievements and innovative working with disabled children. Strong partnership working, including the involvement of parents, is having a significant and positive impact on the lives of children with disabilities in York.

Assessment of delivery against the seven aims of the Sustainable Community Strategy can be summarised as:

- a) **City of Culture** - highlights the satisfaction amongst residents regarding art galleries and museums in the city, as well as a lower level of satisfaction with leisure and sporting facilities.
- b) **Healthy City** - praises York as a healthy city, where life expectancy is higher than the national average. The number of early deaths from heart disease, strokes and cancer has reduced in recent years. The number of adults taking part in regular physical activity, however, is decreasing.
- c) **Inclusive City** - highlights York's growing BME population and that people from these backgrounds are less likely to have positive experiences in the city. It recognises the work that has already been done to tackle issues of equality, but also raises concerns about high house prices in York and the impact that has on home ownership.
- d) **Learning City** - rates York's educational and children's services as excellent quality and highlights the city's exam results as amongst the best in the country. The OFSTED children's services annual rating for York has been confirmed as 'performing excellently'.
- e) **Safer City** - rates York as a safe city, where overall levels of crime have fallen in recent years. Youth offending is also relatively low, but alcohol and drug misuse is a significant contributory factor to crime.
- f) **Sustainable City** - praises the work of organisations making York more sustainable, for example through its status as Cycling City and the use of Park & Ride as particularly good. The assessment praises the city for planning to mitigate further flooding in the future as a result of climate change. Particularly strong performance has been highlighted in reducing waste and increasing recycling in partnership with communities, with this being raised as a potential Green Flag area for the future.
- g) **Thriving City** - rates York's local economy as strong, with levels of unemployment below regional and national levels and weekly wages high. It recommends that the main area of focus should be on ensuring that local people can acquire the necessary skills to get the new jobs that are coming to the city, as well as helping businesses weather the recession.



North Yorkshire Police

Delivering modern policing in a traditional way

WITHOUT WALLS

building a future for york

11th February 2010

**Chief Constable
Grahame Maxwell**



North Yorkshire Police

Delivering modern policing in a traditional way



What is NYP all about ?

What – Delivering the best possible policing service

Why – Safe secure and confident communities

How – 5Ss

Safer Neighbourhoods

Safer Roads

Stronger Partnerships

Safeguarding our Communities

Sustainable NYP

By – Delivering Modern Policing in a Traditional Way

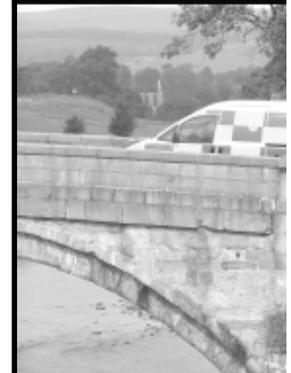
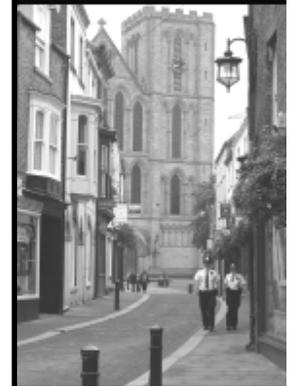


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TOWARDS 2012
THE NEXT STEPS

Towards 2012 : The Next Steps





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TOWARDS 2012
THE NEXT STEPS



Towards 2012: The Next Steps - Key Drivers

- **Address longer term financial issues**
- **Deliver local, citizen focused policing**
- **Improve public confidence**
- **Work in partnership to address community priorities**
- **Maximise protective services capability**
- **Deliver 'more for less'**



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Single Confidence Measure

"... how much would you agree or disagree that the police and local council are dealing with the anti-social behaviour and crime issues that matter in this area? "

British Crime Survey measure of confidence (the PSA 23 Question)



Safer N'hood Command Structure

- Move away from BCU's by April 2010
- 3 operational directorates: *Response and Reassurance; Crime; Specialist Operations*
- 6 Safer Neighbourhood Commands (SNCs): *York ; Selby; Harrogate; Craven; Scarborough & Ryedale; Hambleton & Richmondshire*
- 18 Insp.led Safer N'hood Areas (SNAs)
- 44 Sgt led Safer N'hood Teams (SNTs)
- Organisational support departments aligned to better support operational structure



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TOWARDS 2012
THE NEXT STEPS



Towards 2012: The Next Steps - Expected Outcomes

3 year process to achieve full efficiencies

Culture change to a 'culture of thrift'

Improved business processes

Positive changes in culture & leadership

**Increased alignment, partnership working & local
accountability**

**Improved customer service, satisfaction &
confidence**

Delivery of vision and objectives

City of York Council Organisation Review

Kersten England
Chief Executive

More for York

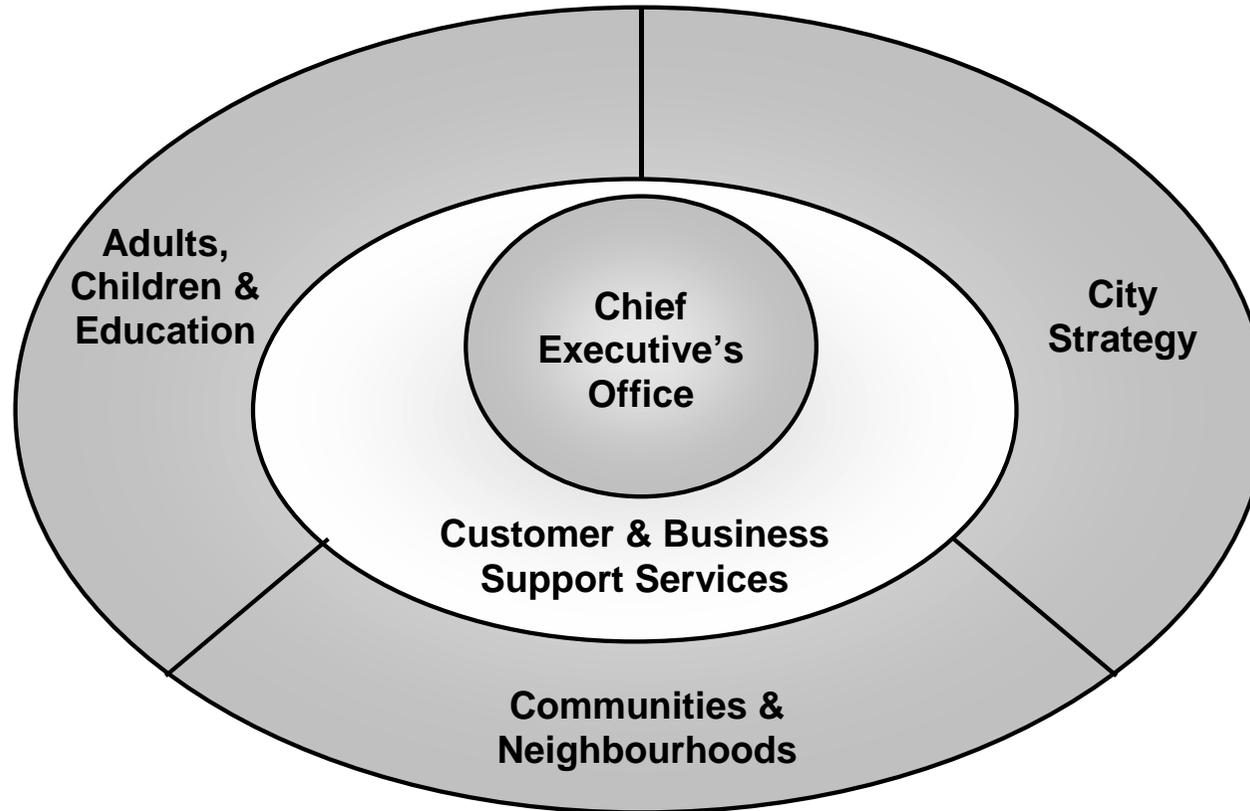
more for our customers	more for our employees	more for our money
<ul style="list-style-type: none">• More efficient• More convenient• More personalised• More focused• More capacity	<ul style="list-style-type: none">• More productive• More opportunity• More collaboration• More structured• More consistent	<ul style="list-style-type: none">• More efficient• More integrated• More effective• More value• More competitive

Organisation Review principles

- Greater levels of Customer Service
- Increased delivery/responsiveness at neighbourhood level
- Strengthen focus on securing sustainable economic prosperity
- Anticipate and plan for demographic change
- Work more closely with partners
- Eliminate waste and duplication
- Make efficiency savings



New structure from April 2010



Adults, Children & Education – Pete Dwyer

City Strategy – Bill Woolley

Community & Neighbourhoods – Sally Burns

Customer & Business Support Services – Ian Floyd